



## **ADVANCE PUBLICATION OF REPORTS**

This publication gives five clear working days' notice of the decisions listed below.

These decisions are due to be signed by individual Cabinet Members  
and operational key decision makers.

Once signed all decisions will be published on the Council's  
Publication of Decisions List.

- 1. PREVENTION AND EARLY INTERVENTION CONTRACT EXTENSION**  
(Pages 1 - 8)
- 2. MERIDIAN WATER SECURITY BUDGET EXTENSION** (Pages 9 - 22)

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**London Borough of Enfield**

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<b>Subject:</b>	<b>Prevention and Early Intervention Contract Extension</b>
<b>Cabinet Member:</b>	<b>Cllr Alev Cazimoglu</b>
<b>Executive Director: of People</b>	<b>Tony Theodoulou</b>
<b>Key Decision:</b>	<b>5492</b>

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**Purpose of Report**

- 1 This report seeks approval to extend the five contracts held by those organisations who were awarded the Prevention and Early Intervention contracts at the Cabinet meeting held on 18<sup>th</sup> October 2017. The extension period in the Cabinet Report was for a period of 2 +2 years at the expiry of the initial term of three years dependent on performance.
- 2 In November 2020 the Director of Adult Social Care gave approval to the initial 2 years extension and this further 2-year extension will complete the full term of the contracts and services will be re-tendered in 2024.
- 3 The specifications for these contracts focus on supporting vulnerable people in the community, and helping them to help themselves to live safe, healthy and independently within their home. A consortia approach was encouraged with one organisation acting as Management Lead.
- 4 Each contract is based on an outcome to be achieved in accordance to their individual specification

**Proposal**

- 5 To approval to extend the 5 Early Intervention and Prevention contacts. The final extension period will be from 1<sup>st</sup> December 2022 to 30<sup>th</sup> November 2024
  - I. Outcome 1- awarded to Enfield Carers Centre for the delivery of the contract *Helping People Continue Caring Service - £342k per annum value.*
  - II. Outcome 2 - awarded to Age UK Enfield for the delivery of the contract *Supporting vulnerable adults to remain living healthily and*

*independently in the community including avoiding crises - £267k per annum value.*

III Outcome 4 - awarded to Enfield Disability Action. (EDA) for delivery of the contract *Helping Vulnerable Adults to Have a Voice* - £167k per annum value.

IV Outcome 5 - awarded to Alpha Care Ltd for the delivery of contract *People recover from illness, safe and appropriate discharge from hospital* - £124k per annum value.

V Outcome 6 awarded to Community Barnet for the delivery of the contract *Increased and improved information provision* - £212k per annum value.

**Total Cost £1,112k**

Because of the value of the contracts associated with Outcome 1 and 2 the extension period will require a seal deed

**Reason for Proposal**

- 6 Outcome 1 is a legal requirement that local authorities work to support carers in the community under the Care Act 2014.
- 7 Local Authorities have a duty to prevent, reduce and delay need for support including the needs of carers.
- 8 The contracts in 2017 were awarded on 3-year basis with the of extension by 2 + 2 years dependent on performance. This represents the final 2-year extension
- 9 All the organisations commissioned to undertake the Early Intervention and Prevention contracts have produced monitoring reports and maintained a good level of operational performance
- 10 In March 2021 the activities of Outcome 5 were consolidated with activities of an agreement commissioned by Health to Alpha Care to form a project within the Section 75 portfolio. This arrangement is working well and the numbers of patients/service users who are supported to return home following a hospital stay has increased over the past 12 months

**Relevance to the Council Plan**

**11 Good homes in well-connected neighbourhood.**

A collaborative approach to delivering localise preventative support, targeting vulnerable people living within the most deprived wards in the borough

## **Sustain strong and Healthy Communities**

Focus on helping people to look after themselves and/or the people they care for.

Improved well-being of borough communities and provide guidance and support to maintain self-help

## **To Build our local economy to create a thriving place**

The Voluntary Sector is one of Enfield's strengths, providing support to our many specific communities where statutory provision uptake is limited. Such organisations also provide a cost saving to statutory service budgets by supporting people within their community and ensure health and wellbeing are maintained and/or improved. These organisations also help prevent social isolation of some of our most vulnerable residents by providing social activities, information and face to face contact

### **Background:**

- 12 In December 2017 Adult Social Care (ASC) Service Development Team commissioned four contracts based on Prevention and Early Intervention Services aimed at the Voluntary and Community Sector. These contracts replaced ASC Voluntary Sector funding and the length of the contracts for Outcome 1, 2, 4, and 5 are all for 3 years, plus 2 + plus 2 years based on performance which is monitored on a quarterly basis. Outcome 3 was awarded in 2021 on a fixed term basis. The contract was awarded to Enfield Voluntary Action for the delivery of the contract *Supporting People to Improve their Health and Well-being and Improving Self-Management*. *The value of this contract is £141k per annum*
- 13 There had also been a delay in the start of Outcome 6 contract in 2017. The specification was reviewed and the service retendered. Due to the delay in contract award this contract was extended for 20 months from 1<sup>st</sup> April 2021 to 30<sup>th</sup> November 2022. This extension brought Outcome 6 contract in line with all of the Prevention and Early Intervention contract's expiry date of 30<sup>th</sup> November 2024.
- 14 All the organisations commissioned to undertake the Early Intervention  
and  
Prevention contracts have produced quarterly monitoring reports and maintained a good level of operational performance. Their service users' surveys undertaken quarterly has demonstrated high customer satisfaction and improvements to individual health and well-being.
- 15 End of year evaluations have demonstrated that all organisations have performed to a good standard and have shown their ability to diversify their staffing skills and service model to support vulnerable people throughout the pandemic. See attached appendix

- 16 All specification and KPI have been reviewed as part of the second extension and will be reviewed again early in 2024 to ensure service delivery remains relevant to the priorities of ASC and local needs
- 17 The NHS North Central London CCG, now succeeded by the Integrated Care Board (ICB) also commission Alpha Care Ltd to undertake a contract called 'Take Home and Settle'. The focus of this contract is to ensure a safe discharge of patients who are medically optimised to return to their home. The contract outcomes were similar to Outcome 5 and because of this a proposal to merge the activities of the Outcome 5 contract with the Take Home and Settled was put forward and to include the merged activities within the Section 75 portfolio. Consultation was undertaken and in April 2021 Outcome 5 became a project within the Section 75 portfolio. The Section 75 agreement consists of a number of schemes spanning both the NHS and local government which seek to enhance partnership working to join up health and care services. It was created to improve the lives of some of the most vulnerable people in our society and providing them integrated health and social care services.

### **Main Considerations for the Council**

- 18 The services performed by Enfield Carers Centre is a legal requirement under the Care Act 2014.
- 19 These services safeguard vulnerable individuals and ensures they receive fair and equitable treatment.
- 20 The second stage of the current contracts are expiring and extension to the five contracts concern needs to be put into place to ensure continuity of service
- 21 All the organisations who have held these contracts have maintained a good level of operational performance which is demonstrated in the appendix. Service users have stated that that the services provided are good and has helped them to improve their health and wellbeing

### **Safeguarding Implications**

- 22 ASC will continue to engage with the VCS community under the Prevention and Early Intervention functions. We will work together to find local solutions to managing change and migrating services to continue to protect and support vulnerable people in the community.

### **Public Health Implications**

- 23 The continuance and consolidation of *demonstrably effective* early intervention and prevention services are aligned with the broad intended outcomes and philosophies of LBE's current Joint Health and Wellbeing Strategy. As such there no further Public Health implications noted at this time.

### **Equalities Impact of the Proposal**

- 24 An Equalities Impact Assessment was completed at the beginning of the commissioning of the new VCS programme. It highlighted a risk to smaller organisations within the Borough. The Health Housing Adult Social Care (HHASC) Service Development Team made transitional funding available to organisations who were unsuccessful in bidding for the new contracts in order to support organisations to develop and deliver new and more sustainable models of support.
- 25 These services are there to support vulnerable people who are already disadvantaged. These services ensure that those who require care and support continue to be supported within the community they live in safely and supports them to maintain their independence.
- 26 Each organisation collects a range of equality data which is then reported on.
- 27 As the contracts were awarded 5 years ago an updated EQIA has been undertaken.

### **Environmental and Climate Change Considerations**

- 28 There is no known environmental impact related to this provision

### **Risks that may arise if the proposed decision and related work is not taken**

- 29 The recommendations within this report are based on ensuring services remain fit for purpose for the communities of London Borough of Enfield (LBE). To ensure that LBE continue to support vulnerable people within our communities, especially during these times with the pandemic making them more vulnerable. The recommendations also ensure continuity of service provision that the Council maintain value for service they commission

### **Risks that may arise if the proposed decision is taken and actions that will be taken to manage these risk**

- 30 None identify

### **Financial Implications**

- 31 The cost of this contract extension will be funded through the Adult Social Care Voluntary Bodies and Support Services Budget. Specific budget provision exists for the full cost of these contracts within Cost Centre SS0723

### **Legal Implications**

*(Legal Implications added by SM on 12/08/2022 based on a version of the report emailed on Wed 10/08/2022 09:29):*

- 32 To extend the five contracts as proposed in this report, the council must have adequate budgetary provision to service all the extensions. The extensions must be exercised in accordance with the terms and conditions and procedures set out in each individual contract and advice sought from legal services where required.
- 33 Section 75 of National Health Services Act 2006 and the regulations made under that section ('the 2006 Act'), allows partnering and funding arrangements to be set up between local authorities and NHS bodies as defined under the 2006 Act. These arrangements allow for a pooled fund to be set up, as well as integrated provision and lead commissioning flexibilities.
- 34 Section 111 of the Local Government Act 1972 permits local authorities to do anything which is calculated to facilitate, or is conducive or incidental to, the discharge of their functions.
- 35 A general power of competence is contained in section 1(1) of the Localism Act 2011 that local authorities can exercise. This allows local authorities to do anything that individuals may do, provided it is not prohibited by legislation and subject to Public Law principles.
- 36 The Council's Constitution and in particular the Contract Procedure Rules (CPRs) must be followed and where applicable the Public Contracts Regulations 2015 (including any amendments, orders, regulations, or re-enactments made thereto). There is currently a Procurement Bill making its way through parliament and it is expected to become law in the early part of next year. This will introduce a whole new UK based procurement regime. Officers must therefore keep procurement and contract matters under review and seek legal advice in a timely manner to ensure that officers can benefit from advice that reflects the latest, most up to date legal position in regard to procurement and contract law.

#### **Workforce Implications**

- 37 N/A

#### **Property Implications**

- 38 N/A

#### **Procurement Implications**

- 39 Contract extensions are only permissible if there are provisions in the contract. Procurement Services have not had sight of this contract so cannot comment.
- 40 Under the contract procedure rules for a contract of this value, it is expected that the responsible officer would have carried regular contract management meetings ensuring that value for money has been maintained. Current performance and monitoring would have also informed the decision to extend these contracts.

- 41 The department, as stated above have acknowledged they will carry out a full procurement process before the current proposed extension ends. This will ensure the service remains compliant from a procurement perspective. Engagement with the Procurement Services needs to be scheduled into the pipeline of anticipated future projects. This needs to be done in good time to allow procurement of this size to take place prior to the ending of this extension.
- 42 It is expected there will be regular documented contract management meetings, closely monitoring the supplier's performance in line with KPIs.
- 43 It is expected that the service would have reviewed the current contract prior to the proposed extension and negotiated with the supplier to take into account the Councils Sustainable and Ethical Procurement Policy.

### **Options Considered**

- 44 The alternative option considered was: -
- 45 To retender the services would require an extension to the existing contracts due to the procurement timeline associated with a tendering exercise.

### **Conclusions**

- 46 This report seeks approval to extend the five contracts held by those organisations who were awarded the Prevention and Early Intervention contracts at the Cabinet meeting held on 18<sup>th</sup> October 2017. The extension period in the Cabinet Report was for a period of 2 years at the expiry of the initial current extension of 2 years ending 30<sup>th</sup> November 2022.
- 47 The specifications for these contracts focus on supporting vulnerable people in the community, helping them to help themselves to live safe, healthy and independently within their home. The current annual budget for these contracts is £1.2m per annum

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**Report Author:**

**Nancie Alleyne**

**26<sup>th</sup> August, 2022**

**Appendices**

**Background Papers**



**London Borough of Enfield****Operational Report****Report of:** Director of Development

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**Subject:** Meridian Water Security Budget Extension**Ward:** Upper Edmonton**Executive Director:** Joanne Drew, Acting Executive Director**Key Decision:** KD 5357 Number

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**Purpose of Report**

1. The existing Meridian Water Security Contract needs to be extended by one year until the handover of various sites (Harbert Road, East Bank and Stonehill) to the Strategic Infrastructure Works (SIW) Team.
2. Robust and comprehensive security is in place across Meridian Water of which this contract forms as part. Security over East Bank, Stone Hill and Tear Drop is currently managed by Profile Security Services Limited and Orbital Business Park is managed by another security company, G UK Security and Service Solutions. The East Bank and Station area will still require security, even when the SIW contractor mobilises. However, once SIW contractor mobilises, the area and nature of this security brief will reduce significantly.
3. There are security concerns over these sites - as other areas owned by LBE have experienced incursions and a high level of criminal activity across the estate. The expanding portfolio of Council owned land across the Meridian Water development has emphasised the need for site-wide security provision. Vacant plots of land are vulnerable to the risk of criminal activities and trespassing.
4. It is anticipated that the SIW contractor will take possession of Harbert Road East Bank and Stonehill in April 2023, therefore additional funding is required to extend the existing security arrangements.
5. We are now seeking to extend the contract by a year as outlined and approved in the original cabinet report and are seeking an additional £800k funding from contingency to cover the rest of this year and the next calendar year.
6. It should be noted that if the SIW work doesn't commence next year that the Council may have further extend security arrangements. It is likely that this will cost up to £50k per month but every effort will be made to reduce this by encouraging a greater police presence, amalgamating plots looking for long

and short-term disposals where appropriate that past the security responsibilities to tenants.

### **Proposal(s)**

7. It is recommended that the Director of Development:
  - Approves the extension of Profile Security (approved in KD 4910) by another year to November 2023
  - Note that this extension will provide for adequate security over these areas, for the rest of this year and next as well as allow sufficient time to find different and more cost, effective solutions.
  - Approves £800k from the Meridian Water contingency budget to cover the costs for security of East Bank, Stonehill, Phoenix Wharf and Teardrop for the rest of this year and until the end of 2023

### **Reason for Proposal(s)**

8. An extension of the existing Profile Security contract will allow for adequate security over these areas, for the rest of this year and next as well as allow sufficient time to find different and more cost, effective solutions. These solutions will be influenced by the progress of the HIF funded SIW's and tenancies that we may be able to put in place once handover has occurred with SIW, in April 2023. When handover happens Once handover has occurred and SIW are in place, security requirements across the site can be adjusted accordingly. The contract allows scope and therefore cost to be adjusted and where requirements are reduced costs will be reduced meaning less of the requested £800k will be spent. The level of reduction will depend on the HIF funded SIW programme. There will always be a significant security requirement for the East Bank even when SIW are in place, as there are areas that are susceptible to fly tipping and incursions.
9. Security will be required across Tear Drop and Anthony Way as these areas will not be included within SIW. When we ramp up events on East Bank – whether at BLOQS, 4 Anthony Way (through Support the Cause), security presence across the Estate will become increasingly important, we will explore the use of the service charge to reduce the cost to the Council . If Phoenix Wharf is not to be used by SIW, there is a requirement for continued security in this area, to prevent fly tipping along the access road or incursions on the site itself, but we would look to get a tenant in place that would mitigate these costs
10. It is recommended that the additional £800,000 of expenditure towards the security contract that covers the period between November 2022 to December 2023 is approved.

### **Relevance to the Council Plan**

11. **Good homes in well-connected neighbourhoods**

Meridian Water will provide thousands of new homes in a new neighbourhood designed to support and improve the life of Enfield Residents. Significant areas of land have been acquired by the Council to allow this to happen. Providing security of the assets until the homes are brought forward is vital to ensure value for the tax payer

**12. Safe, healthy and confident communities**

Providing security will reduce the occurrence of antisocial behaviour, keep rubbish to a minimum and keep residents and businesses safe.

**13. An economy that work for everyone**

Providing security on Meridian Water will protect existing businesses and encourage investment and expansion into Meridian Water by new businesses. It will help protect the former industrial area and delivering a safe range of workspaces to attract jobs and investment.

**Background**

14. The contract to procure security over East Bank, Stonehill. Phoenix Wharf and Tear Drop areas were procured under on London Tenders Portal (LTP ref: DN422669) with the successful bidder (Profile Security) starting on 12th November 2019 and an expiration date of 11th November 2022, with a provision to extend the contract for an additional 12 months
15. Discussions are underway to introduce a Service Charge to the tenants over Stonehill Estate and negotiations with new and existing tenants at Anthony Way.
16. The Capital and Revenue split is such that 75% is attributed to Capital and 25% to revenue, with Finance manually recharging against each invoice paid. Invoices are paid against the Capital Cost Code CO20230 with Finance recharging 25% of this to ES5052

**Security Concerns**

17. Situated in Upper Edmonton, the Meridian Water site is exposed to common criminal activity within the Upper Edmonton ward. 3,569 crimes were reported to the Metropolitan Police in 2018 with 915 crimes reported between January and March 2019. Most recently there has been trespassing and minor fly tipping as well as several incursions at another part of the site - Orbital Business Park, with where security staff were subjected to extremely violent and aggressive attacks. The current position for antisocial behaviour means that security across the Meridian Water site is on high alert as intruders are constantly scouting for opportunities and vacant plots. Maintaining security across the whole site is a high priority and any further incursions will result in delays to the wider programme and generate unnecessary expenditure.
18. Within the last two months we have had two incursions on Orbital Business Park and on both occasions, the security team was threatened with violence, resulting in criminal damage to security gates / barriers, vandalism

to buildings (both inside and out), costly site clearance and additional costs to security and site protection. Both incidents have resulted in heightened security measures across East Bank and Stonehill as intruders have threatened on site security here whilst scouting for vacant sites.

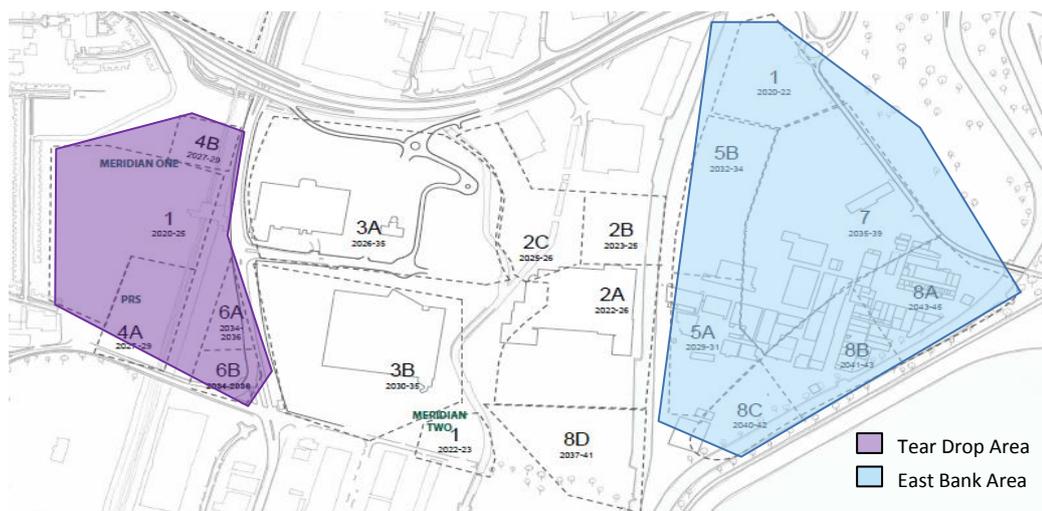
19. With the recent demolition works at F block, on Harbert Road, now completed the areas has more vacant plots as the new road to service the Aytans developments are built out. This increases the risk of both Fly tip and incursions. During the summer of 2020, there was an incursion on the East Bank as well as incursions to the car park at Stonehill Estate on Towpath Road.
20. In May 2022, a stabbing occurred outside a club to the rear of the adjacent Hastings wood Estate, which resulted in three people with non-life-threatening stab wounds.
21. In April 2022 we had an incursion at Tear Drop, which lies near Meridian Water Station. Regular Patrols are currently being undertaken across Tear Drop, East Bank and Stonehill estate. Physical deterrents such as fencing and concrete block barriers have been installed around these areas, as required. Manned barriers are situated at the vehicular entry point into the Stonehill estate area with a Mobile CCTV and monitoring unit operating from Stonehill to oversee the entirety of the East Bank area, patrolling officers regularly walk the parameters of site monitored by a tagging system. The East Bank is currently gated with canine security and security guards patrolling the perimeter and all other gates and entry points have been cordoned off with concrete blocks. Risk assessments are undertaken frequently to assess any areas of weakness on the Estate.
22. Profile Security are currently undertaking security across East Bank and Stonehill Estate, the contract is due to terminate in November 2022, however there is a provision within the contract to extend this for another year. New Budget is required for this extension.
23. Robust and comprehensive security is in place across Meridian Water of which this contract form as part. Other examples include additional security through Enfield Public Safety Centre (EPSC) CCTV cameras are to be installed over Towpath Way and Anthony Way and should be operational within the coming months.

#### Current Status of Sites

24. The current security provisions have ensured no incursions or fly tipping over the East Bank, Tear Drop and Stone Hill Estate with any attempts promptly curtailed by Profile Security. To date, there have been good interactions, communications, and reporting from Profile Security.
25. The following map highlights the Council's land ownership indicating the scope of the development. Where there is not a sitting tenant or where we are waiting for the HIF work to begin there is a risk of anti-social behaviour.



26. Ongoing Security will be required around Tear Drop as this does not fall within SIW. Security at Orbital Business Park and IKEA Clear, is undertaken by another security company, G UK Security, and will fall within the Vinci Taylor Woodrow SIW working area once SIW commence. Phoenix Wharf, VOSA, Stonehill, Harbert Road and Anthony Way will require security and is currently maintained by Profile Security. Hasting wood Industrial Estate is leased and has its own security team.
27. Under the terms of Profile Security’s contract, it allows us to change the security cover should circumstances dictate. The current areas are identified below.



28. As a minimum Profile Security provides 24 hour/365 day a year service at pre-identified sites to prevent criminal activity, fly-tipping, incidents and

incursion of rough sleepers through the application of controlled access, patrols, responding to incidents, surveillance and static guarding.

29. Profile Security is managed directly by LBE with the assistance of the Managing Agent (Eddison's). Eddison's provides advice on opportunities to streamline provision and reduce costs whilst maintaining the expected service. Orbital Business Park is managed by another security company, G UK Security and Service Solutions.

### **Main Considerations for the Council**

30. The main considerations are that the Council has responsibilities to secure its capital assets. These assets need to be secured and protected until building and infrastructure are built through the SIW contract.
31. The original security contract was procured in 2019 with a contract value of £2million pounds and for 3 years with the ability to extend for one.
32. This paper seeks approval to extend the contract for 1 year and to identify a further budget of up to £800,000 to cover ongoing security. Work will be ongoing to rationalise the security arrangements and bring forward the SIW's as soon as possible to reduce the need for the entire amount.

### **Safeguarding Implications**

33. There are no safeguarding implication of this report but safeguarding consideration where taken into account when procuring the original contract.

### **Public Health Implications**

34. There are no Public Health Implication from extending the security contract.

### **Equalities Impact of the Proposal**

35. There are no equalities impacts from extending the contract.

### **Environmental and Climate Change Considerations**

36. The security Cabin on the East Bank is powered by solar panels reducing the use of electricity and therefore reducing the Carbon footprint of providing security at Meridian Water

### **Risks that may arise if the proposed decision and related work is not taken**

37. Risk for not implementing the recommendations; fly tipping / incursions on to LBE land, anti-social behaviour, criminal activity, delays to programme, increased costs to site security (fences), theft of construction materials on site, fires/ arson, potential loses to Commercial tenants through burglaries / criminal damage resulting in empty premises / loss of Revenue, as this is a

private estate – which is dependant on security calling the Police to incidents – this Estate could potential encourage lawlessness e.g. street racing etc. Security are our eyes and ears on site and control the movement of traffic on both East Bank (security guard and canine unit day / night) and Stonehill (controlled barrier and at least 8 – 15 vehicle patrols over the day / night over the whole estate)

**Risks that may arise if the proposed decision is taken and actions that will be taken to manage these risks**

38. Risks following implementation: risks of costs being higher, previous security breaches have cost anywhere from £5K upwards depending on the damage left. There is also a risk of delay in SIW meaning the possibility of further security requirements beyond what is identified in this paper.

**Financial Implications**

*Please see Confidential Appendix*

**Legal Implications**

(Legal implications provided by SM on 30th September 2022 based on a report circulated on 23 September 2022 19:24 and re-considered and confirmed on 3<sup>rd</sup> November 2022 by SM based on an updated report emailed on Thu 03<sup>rd</sup> November 2022 15:18)

39. The Council has a general power of competence under section 1(1) of the Localism Act 2011 to do anything that individuals may do, provided it is not prohibited by legislation and subject to Public Law principles. This power encompasses the power to enter into contracts, which in turn will include the extension of contracts to ensure such contracts continue where required. In addition, section 111 of the Local Government Act 1972 permits local authorities to do anything which is calculated to facilitate, or is conducive or incidental to, the discharge of their functions.
40. The extension of the contract that is the subject of this report must be carried out in accordance with the terms of that contract and must be extended before the contract expires. Legal advice should be sought, if required, in order to ensure that the contract is extended properly in accordance with the terms of the contract. If the extension of the contract is not carried out prior to expiry of the contract, then legal advice must be sought to put in place the appropriate legal documentation to implement the extension and regularise the position.
41. There must be adequate budgetary provision to fund the extension of the contract. The Council must comply with all requirements of its Constitution and Contract Procedure Rules (“CPRs”) and the Public Contracts Regulations 2015 as amended. As the value of the extension is over £500,000 the council’s constitution requires that this decision be taken as a key decision. As such all procedures for the taking of key decisions must be followed.

42. Officers should consider whether an equalities impact assessment should be conducted for the purposes of extending the contract that is the subject of this report and set out their considerations of this within this report.

### **Workforce Implications**

43. There are no work force implication of extending the contract

### **Property Implications**

44. Property Services support the proposal set out herein as there is a clear need for a security presence.
45. There are no specific property implications arising directly from this report. There may be future Property Implication. Any future reports will need to be further reviewed and Property Services will comment on those as they arise.

### **Other Implications**

#### **Procurement Implications**

*Comments by Doreen Manning 31 October 2022*

46. A twelve-month extension is permissible under this contract. Under the Contract Procedure Rules for a contract of this value, it is expected that the responsible officer would have carried regular contract management meetings ensuring that value for money has been maintained. Current performance and monitoring would have also informed the decision to extend this contract.
47. Documented contract management meetings, closely monitoring the supplier's performance in line with KPIs should be undertaken on a regular basis.
48. The Councils Contract Register must be updated to include this extension. Evidence of the approval to extend and the executed extension to the contract must be uploaded to the London Tenders Portal.

### **Options Considered**

49. Re-procure security over East Bank, Tear Drop and Stone Hill Estate, however, the procurement process and award will not be completed within time, potentially leaving the Meridian Water exposed to trespass, fly tipping, criminal activity incursions.
50. Doing nothing is not a viable option – as the contract is nearing completion and limited funds available within the existing PO. The existing contract has a 1-year extension possibility.

51. Once HIF funded SIW works are underway, it is assumed that the areas under their responsibility will be hoarded off from the rest of the site with responsibility for site security passing onto them, with the benefit of significant cost savings
52. Employing two or more Community Safety Officers to patrol the sites, would have cost savings, however, the area of coverage is broad for only two CSO's. There would be the issues surrounding the effectiveness of call outs / response times, video surveillance, etc.

## Conclusions

53. Maintaining the existing security arrangements with the established contractor, is considered the most effective solution. At present we have a security guard at Harbert Road (East Bank) with a canine unit patrolling the entire perimeter. At Stonehill, we have a barrier with a security guard, monitoring traffic entering the site. We also have a permanent on-site office at Stonehill with a supervisor, undertaking 6-8 patrols a day over the site as well as monitoring Teardrop. We have strategically placed five towers with 30 - 40 cameras constantly monitoring the site with daily reporting, 24 hours a day. At Orbital Business Park, we have a two security guards monitoring pedestrian traffic entering the main gate, both night and day as well as a canine unit patrolling IKEA Clear and the commercial units.
54. By approving the 1 year extension of the 3 plus 1 original contract for Profile and extending the budget available to £800k, there is flexibility to save money on the procurement, ensure that we have the flexibility to secure the site for a further year but also the ability to reduce the security cover and therefore costs as the SIW – HIF Contractor takes over the sites as is anticipated in early 2023

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Date of report 7th<sup>nd</sup> November 2022

## Appendices

### Background Papers

The following documents have been relied on in the preparation of this report:

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

Document is Restricted

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